



## **PMP® Bootcamp workshop**

**Duration: 4 Days - 35 PDUs**

GRT Consulting LLP brings you their eminent PMP® Boot camp workshop to address the requirements of delegates preparing for the Project Management Professional (PMP®) examination.

The course will be conducted by senior faculty – having 15+ years of experience in practical project and program management. Apart from facilitating the participants to clear the PMP® examination, the workshop focuses on imparting practical insights in project management – through interactive, experience sharing sessions.

### **A) Learning Objectives**

At the end of this course, participants will be able to:

- Gain an overview of the project management in terms of project phases, project life cycle, project stakeholders , key general management skills and the social-economic-environmental influences
- Understand the processes and process groups of Project management
- Understand all the knowledge areas of project management
- Learn about the core and facilitating processes
- Learn how to use the PMBOK® Guide to prepare for the examination
- Get guidelines on filling up the PMP® Application form
- Ascertain their level of readiness for taking the PMP® Examination
- Tips on how to prepare for and clear the PMP certification exam

### **B) Course overview**

The contact workshop is a mix of instructor lead and self paced learning, designed as per the PMBOK® Fifth edition of Project Management Institute.

- The course gives multiple examples, exercises and case studies to facilitate the learning and application of the contents.
- Subsequent to the presentation and sample application as per the requirements of each chapter, a quiz on the topic covered is administered to reinforce the concepts

**Note:** The contents of this course will be covered in 4 days in an extended time schedule to fulfill the 35 PDU requirements for taking up the PMP® course.

## C) Course Contents

Topic	Ref. PMBOK ® Guide 5th edition
<b>Day 1 of 4</b>	
Introduction	<ul style="list-style-type: none"> <li>• Introductory – welcome address</li> <li>• Introduction to PMI®</li> <li>• PMP® certification – process and fees related information</li> <li>• PMP ® Application procedures – instructions on how to fill in the form</li> <li>• PMP® examination – Tips on how to prepare and take the examination (this theme will be reiterated throughout the course)</li> <li>• PMP® - Fulfilling the CCR requirements</li> <li>• Expectation setting and clarifications</li> <li>• Introductory Quiz</li> </ul>
Introduction to Project Management	<ul style="list-style-type: none"> <li>• What are Projects?</li> <li>• Difference between Projects vs. Operations</li> <li>• Project Management and the role of Project Manager</li> <li>• PMBOK® Guide structure</li> <li>• Interrelationship of Project Management with program and portfolio management</li> <li>• The concept of Project Management Office (PMO)</li> <li>• Multiple modes of operations of PMO</li> <li>• Quiz – Introduction to Project Management</li> </ul>
Project Management Context	<ul style="list-style-type: none"> <li>• Difference between Project and product Lifecycles</li> <li>• Phases defining the Project Lifecycle</li> <li>• Stakeholders in a Project</li> <li>• Varying types of Project organizational structures – Functional, Matrix and Projectized – their advantages and disadvantages</li> <li>• Quiz – Project Management context</li> </ul>
Project Management Processes	<ul style="list-style-type: none"> <li>• Description of five process groups in the Project Lifecycle and their interactions</li> <li>• Mapping of Project Management Processes across the Process Groups and Knowledge Areas</li> <li>• Quiz – Project Management Processes</li> </ul>
Project Integration Management	<ul style="list-style-type: none"> <li>• The role of Integration Management in Project execution</li> <li>• Description of Enterprise Environmental factors and organizational assets which can impact a Project</li> <li>• Description of various Project selection methods – like mathematical models and financial criteria like ROI, NPV, IRR etc.</li> <li>• The importance of Project Charter</li> <li>• Contents of the Project Management Plan</li> <li>• PMIS – its role in effective Project Management</li> <li>• Directing and Managing Project Work</li> </ul>

- Monitoring and Controlling Project Work
- Performing Integrated Change Control
- Change Control Management activities involved in a Project
- Closing a Project ( or a Phase)
- Quiz – Project Integration Management

Project Scope  
Management

- Importance of Scope Management Plan in the Project
- Collect Requirements process
- Define Scope Process
- Creating and Managing WBS
- Validate Scope process
- Control Scope process
- Quiz – Project Scope Management

**Day 2 of 4**

Project Time  
Management

- Importance of Time Management in a Project environment
- Define Activities process
- Sequence Activities process
- Multiple types of dependencies across activities
- Estimating Activity Resource process
- Estimating Activity Duration process
- Develop Schedule Process
- Critical Path computation and explanation of its characteristics
- Application of techniques like Fast tracking, Crashing, Resource Optimization, PERT etc in schedule development
- Control Schedule process· Revision of schedules
- Quiz – Project Time Management

Project Cost  
Management

- The importance of Cost Management in Projects
- Cost Management Plan and its use in Cost control
- Estimating Costs process
- Analogous, Parametric and Bottom-up methods of Cost estimating
- Determine Budget process
- Cost Baseline and its management
- Control costs process
- Application of Earned value management techniques for Cost Management
- Quiz – Project Cost Management

Project Quality  
Management

- Concepts of Quality Management
- Project Management vis-à-vis Quality Management
- Planning Quality Management process
- Perform Quality Assurance process
- The role of Quality Audits in Quality Management
- Perform Quality Control process
- Seven basic tools of Quality Control – including Control Charts, Cause

and Effect diagrams, Pareto Diagrams, Histograms, Scatter diagrams etc.

- Cost of Quality/ Cost of Non-Quality concepts
- Quiz – Project Quality Management

### Day 3 of 4

#### Project Human Resource Management

- Developing Human Resource Management Plan process
- How Staffing Management Plan enables HR Management?
- Acquire Project Team Process
- Managing Virtual teams in a Project environment
- Building effective Project teams
- Develop Project Team process
- Multiple stages of Team Development
- Manage Project team process
- Project Managers' leadership styles
- Conflict Handling – multiple models
- Various models – including those of Maslow, Herzberg, Theory X, Y and Z etc- their descriptions and their application to Project Management
- Quiz – Project Human Resource Management

#### Project Communications Management

- Planning Communications Management Process
- Communication Channels in a Project
- Communications Management Plan
- Sender Receiver models in the Project environment
- Manage Communications process
- Control Communication Process
- Reporting Performance
- Quiz – Project Communications Management

#### Project Risk Management

- Risk Management cycle in a Project environment
- Plan Risk Management process
- Identify Risks process
- Risk identification facilitators – Brainstorming, Delphi techniques, SWOT Analysis, Documentation Review, Checklist Analysis etc
- Risk Register preparation and updation
- Perform Qualitative Risk Analysis process
- Probability Impact Matrix and its use in Risk Management
- Perform Quantitative Risk Analysis process
- Plan Risk Responses process
- Monitor and Control Risks process
- Quiz –Project Risk Management

### Day 4 of 4

#### Project Procurement

- Procurement Management lifecycle



#### Management

- Plan Procurement Management process
- Major types of Contracts – including FFP, Cost plus, T& M and their variations
- Importance of Procurement Management Plan
- Conduct Procurements Process
- Various types of Procurement documents – incl. RFP, RFQ, IB etc.
- Source Selection criteria to analyze vendor responses
- Control Procurements process
- Contract change - how to manage them more effectively
- Close Procurements process
- Quiz – Project Procurement Management

#### Project Stakeholder Management

- Identify Stakeholders Process
- Creating the Stakeholder Register
- Plan Stakeholder Management Process
- Manage Stakeholder Engagement process
- Control Stakeholder Engagement Process
- Quiz – Project Stakeholder management

#### Professional Responsibility

- Professional Responsibilities of the Project Manager
- Professional responsibilities towards
  - Self / Profession / Stakeholders / Society
- Course end tips/ discussion of additional questions
- Feedbacks / Workshop Valedictory

Note: Within the above structure, the split of contents could get suitably modified across the days for the best learning experience of the participants.